



The Mount Rushmore Team

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Presidential Parking, Inc.

Bob Mudlin and Sheila Mudlin







Mount Rushmore Society: PO Box 1524 | Rapid City, SD | 57709

711 North Creek Dr. | Rapid City, SD 57703 | 605-341-8883 | info@mtrushmore.org

Mount Rushmore Bookstores and Mount Rushmore Audio Tour: 13036 Hwy 244 | Keystone, SD 57751 | 1-800-574-3142 bookstores@mtrushmore.org

Mount Rushmore Memories: PO Box 90 | 263 Main St. | Hill City, SD 57745 | 605-385-0251 | memories@mtrushmore.org

www.mountrushmoresociety.com

Society activities for calendar year 2014 are detailed within, while board listings and financials reflect the FY 2013/2014 year.



There is no such thing as a self-made man or organization . . . you can reach your goals only with the help of others.

This statement is certainly applicable to the Society's premier fundraising project over the past several years—the Youth Exploration Area shelter (YEA). When constructed, this shelter will serve as a multi-use facility for not only the "kid-friendly" youth programs sponsored by the National Park Service but other special events held at Mount Rushmore.

We had great donor support from all over the country. The Society was successful in raising \$396,000 for the YEA, and construction is expected to begin in the spring of 2015.

A special thank you goes to our major donors: National Park Foundation for their "Legacy Project" Grant of \$100,000; Black Hills Corporation for their Foundation Grant of \$25,000; The Adams-Mastrovich Family Foundation, Mary Mastrovich Adams for their grants totaling \$25,000; the South Dakota Community Foundation "Dakota Fund" Grant for \$10,000; one anonymous donor for \$10,000; and Wells Fargo Bank, N.A.

Rapid City for a \$5,000 grant. Major donors like these will be recognized this spring with their names carved in granite on the donor wall located on the Grand View Terrace.

With the onset of the new year, it is time to recognize and celebrate the successes that are enumerated in this annual report. Above all, we have a strong and exceptional board and staff. All are outstanding and dedicated to the preservation, promotion, enhancement and protection of Mount Rushmore. Words can not express my gratitude for the opportunity to serve as your Society president for the past two years. I am very excited about the accomplishments we have had in the last year, and I am sure we have made decisions that will sustain our organization and enhance the visitor experience for many years to come. Thanks for all you contribute.

Best Regards,
Andy Knight, President
Diana Nielsen Saathoff, Executive Director

Below: Pictured I-r at the Youth Exploration Area ground breaking: Superintendent Cheryl Schreier; Emeritus Society Board Member Nancy Gowen; Society Board Member Gene Lebrun; Society President Andy Knight; Buddy Seiner of South Dakota Community Foundation; Mike Rodman of the Grand Lodge of the Masons of South Dakota; Marsha Nichols of Black Hills Power; Chief of Interpretation and Education Maureen McGee-Ballinger.



Mount Rushmore Society

The following are some highlights of the 2013-2014 year:

Naturalization Ceremony

Sponsored and promoted by the Society, the United States District Court of South Dakota held a Naturalization Ceremony at Mount Rushmore National Memorial on June 14 (for 20 citizens) and July 2 (for



220 citizens). Representatives of the National Park Service, United States District Court, United States Citizenship & Immigration Services, the United States Marshals Service and the Department of Homeland Security participated in the ceremonies, among other dignitaries.

12th Annual Presidential Dinner

The 12th Annual Presidential Dinner—An Evening with Woodrow Wilson-was held on October 4, 2014, at Mount Rushmore. Wilson was portrayed by Bill Young of Virginia. The sold-out dinner raised approximately \$28,000 raised for future projects.

Membership Picnic

Society members and guests attended the annual picnic in August. It included a gourmet picnic and a patriotic presentation by Qusi Al-Haj, west river director for Senator John Thune. Al-Haj spoke of immigrating from Jordan and the opportunities available to him after coming to this country. He became a citizen 20 years ago at a naturalization ceremony at Mount Rushmore.

Society Donates \$100,000 For Sculpture Maintenance

In August, the Society donated \$100,000 to the park for continued sculpture maintenance. This is the second of five annual \$100,000 gifts that the Society will give to the park to be used specifically for sculpture preservation.



Who is the Mount Rushmore Society?

YESTERDAY: We funded the carving of Mount Rushmore.



TODAY: We fund the preservation of Mount Rushmore.

Join Us. Become a Member.

TOMORROW: We'll continue supporting Mount Rushmore with your help.

The Mount Rushmore Society was the sponsor of the Rapid City Journal's series "100 Names, 100 Places" in which the Journal explained how significant landmarks got their names in the Black Hills. As a result of this sponsorship, ads were placed alongside the articles, explaining who and what the Society does as an organization. A photo gallery of the 100 places featured and an online game are available at www.rapidcityjournal.com.





Mount Rushmore Memories

Hill City Store

Mount Rushmore Memories opened for its second season May 1.

New to the staff were Retail

Manager Deb Rudolph and Special

Projects Coordinator Cindy Mayes.

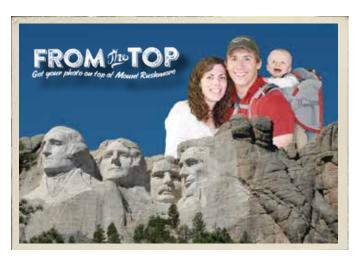


The team worked diligently to introduce new items and incorporate fresh and interesting merchandising techniques. In addition, efforts were made to host book signings, participate in community events and promotions and to incorporate fun promotions within the store, such as the "From the Top Photo Booth" that allows shoppers to get a photo of themselves on top of Mount Rushmore.

Due to these efforts, sales realized a 60% increase over the previous year.

Airport Store

The Society submitted a proposal to the Rapid City Regional Airport board to operate the Airport Gift Store, beginning in January 2015, and was the successful bidder. The proposal outlined an innovative vision for the design of the store, blending the materials and motifs of the airport with those of Mount Rushmore National Memorial to create a compelling retail experience. It also outlined our intentions of providing educational and unique items for the consumer, including our original publications, regional gourmet food and gifts, as well as convenience items that every traveler needs.



Shoppers can get their photo "From the Top" of Mount Rushmore in the store, using a new photo booth and green screen purchased in 2014.

Since 1930, the Society has strategically engaged in new

ventures to provide funding for projects and programs at Mount Rushmore in a variety of ways. The Mount Rushmore Memories Airport Store is another way to fulfill that mission and to add another income stream to the organization for the ultimate preservation of the



premier tourist attraction for South Dakota.

Mount Rushmore Bookstores

Mount Rushmore Bookstores

Sales

Despite a government shutdown for 13 days and a severe blizzard in October, 2013, the bookstores ended FY 2014 with sales over \$1.3 million.



Aid-to-the-Park Funds: \$2.7 Million in 20+ Years

Since 1993, the organization has donated more than \$2.7 million back to the park to support education. The Bookstores gave \$230,798 to the park in FY 2014, which was used in the following ways:

- Seasonal staffing
- Lincoln Borglum Visitor Center & Museum exhibit renovation
- Curatorial funding
- Multi-cultural performers, re-enactors and interpreters
- Transportation for school groups
- Volunteers in the Park program
- Avenue of Flags replacement
- New publications
- Badges and publications for the Junior Ranger program
- Promotional rack cards for the park

Mount Rushmore Audio Tour Rentals

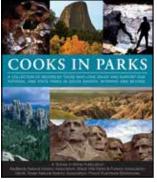
The Mount Rushmore Audio Tour rentals remain our #1 sales item with more than 14,000 rentals and almost \$50,000 in sales.

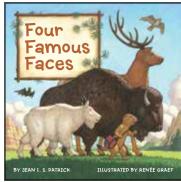


Stories in Stone Publications

Through Stories in Stone Publications, a successful and creative collaboration with Badlands Natural History Association, Black Hills Parks & Forests and Devils Tower Natural History Association, we published two books to further education and the missions of our regional national and state parks.

Cooks in Parks is a collection of 90+ recipes by those who love and support our state and national parks. Information about regional national parks and Custer State Park is included.



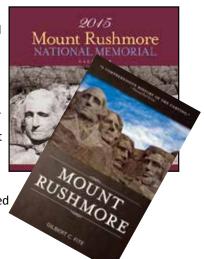


Four Famous Faces is a children's book that follows the journey of Prairie Dog and the friends he finds along the way in his search for the "four famous faces." Children learn about the parks and wildlife in the region.

New Products

The bookstores also produced the 2015 Mount Rushmore Calendar.

In addition, the bookstores updated the cover to *Mount Rushmore* by Gilbert Fite. This book remains the official historical record of the carving and has been published by the organization since the 1990s.



The organization reproduced 17 rare, vintage sketches by Gutzon Borglum and packaged them in an exclusive Christmas card packet. This same collection was once sold in the 1930s as a fundraiser for Mount Rushmore.



Parking Division

Parking Shows Visitation Decrease

The parking concession revenue and visitation numbers were down 3.9% and down 3.8%, respectively in FY 2014 from FY 2013.



During the 2014 Sturgis Motorcycle

Rally, we saw an 11.7% decrease in motorcycle visitations.

We continue to maintain the parking garage by repairing pavers and concrete. We also sprayed the trees around the facility for mountain pine beetle prevention. In addition, the following improvements were made: installation of new signage, roof repair, traffic striping and joint sealing of the structure.

State Visitation

Vehicles from South Dakota accounted for 12.5% of visitation, with Colorado at 8.5%, Minnesota at 7.6% and California at 5.3%. Since 2006, the same four states have remained in the top spots for vehicles parking at the Memorial. Last year, a vehicle from every state in the nation and Canada visited the park.



Society Vice President Judy Allen directs traffic on a busy day during the 2014 Sturgis Rally.



Fundraising & Sponsors

Youth Exploration Area

Fundraising for the Youth Exploration Area shelter was completed in 2014 and celebrated with a ground breaking on August 24, 2014. Members of the Mount Rushmore Society, National Park Service and major donors were part of the ceremony at Mount Rushmore National Memorial. The YEA shelter is set to begin construction in 2015.

When constructed, the shelter will serve as a multi-use facility for not only the "kid-friendly" Youth Exploration Area program but other special events held at the Memorial as well.

The Society thanks all those who donated to this effort and we look forward to the ribbon cutting next year.

"We urge other foundations, organizations and individuals in our community to consider a philanthropic gift to the Mount Rushmore Society. Keeping Mount Rushmore viable as a destination by having something interesting for kids to do is good for our region and all of South Dakota, and great for our visiting public."

Lori Rainwater Black Hills Corporation Foundation President

Membership in the Society

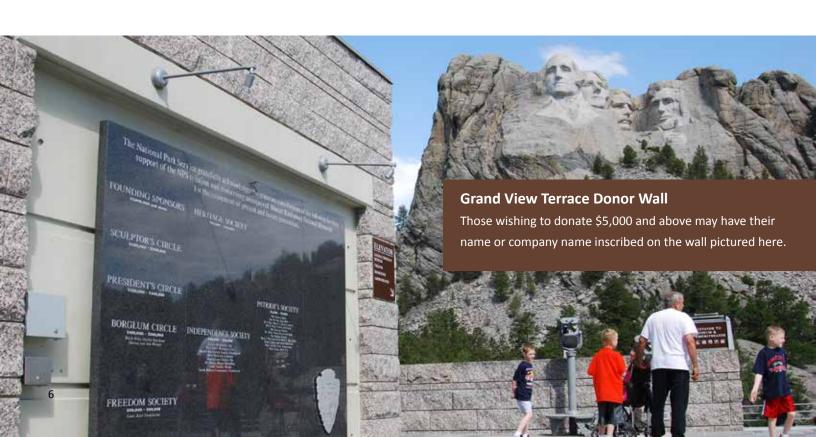
The Society has 992 members, including Individual, Family, Supporting and Lifetime Members.

New Lifetime Members

Larry Bodine | Meredith Pangburn Crowley | Dave & Kimberly Klocke | Ashok Kumar | Christopher Pangburn | Jerry Riggs Kevin Stapleton | Jim & Susan Stellmacher | Veronica Viner

"The whole reason I moved to South Dakota was Mount Rushmore. Upon retiring from the Navy after a 25-year career, I realized I'd seen the pyramids of Egypt, the Eiffel Tower and other wonders of the world, but I had never been to Mount Rushmore National Memorial in my own country. Mount Rushmore . . . epitomizes America, and Teddy Roosevelt is my favorite president. I cannot express what it means to me and urge everyone in our country with the means to travel to put Mount Rushmore on your bucket list, especially with the 75th anniversary of the completion of the carving approaching in 2016. Maybe I'll see you there!"

Denise Parker Mount Rushmore Society Member since 2006





The following are supporters who have given restricted and/or unrestricted cash gifts of \$100 or more during FY 2013/2014 (ending September 30, 2014). This list does not include registration fees, membership fees or gifts in kind. For gifts of \$5,000 or more, a donor is eligible to have their name engraved on the Mount Rushmore Donor Wall at Mount Rushmore. Please inquire at the Society office if you are interested in future donations of this kind. Thank you so much for your generosity.

Borglum Circle

National Park Foundation*

Independence Society

Anonymous* Black Hills Corporation Foundation* Howard and Therese Hu Linda Huang South Dakota Community Foundation*

Patriot's Society

Mark Anderson Anonymous Grand Lodge of Masons of South Dakota Mark & Debra Hadley Andy & Barb Knight Don & Hahn Pham Wells Fargo Bank, N.A.* Kristina Zimmerman

\$1,000-\$4,999

John Brewer* **DakotaWest Books** Judy Duhamel* Eli Lilly Foundation Nancy Gowen* LaVonne Graese Gene Lebrun*

\$100-\$999

Carrie Ackerman* Vonnie Ackerman* Judy Allen* Gary Brown* Judy Buckingham Roger Cedarblade Paul Christen Carolyn Clifford Robert Curtis* Glorianne Davis* First Interstate BancSystem Foundation* Sid Goss* Tom Graslie* Daniel Hagel Clinton Haxton* Marnie Herrmann*

Ellen Heston*

Maryann Jacobs Nort Johnson* Gary Keller* Debbie Moses Ketel* Ketel Thorstenson LLP George & Bev Locke* Jack Lynass* Richard Mounce* Jim & Gloria Nelson Betty O'Neill Denise Parker* Herschel Plowman Tim & Karen Raben* Grove Rathbun* Richard Rushmore Diana Nielsen Saathoff* Ruth Samuelsen* Perry Strombeck Gayle Thom* John & Kitty Walker* Debra Watson* Kyle White

Richard Hoeve*

*denotes restricted gift to the Youth Exploration Area shelter

Mount Rushmore Donor Wall

Giving Levels Founding Sponsors \$1,000,000+ **Sculptor's Circle** \$500,000-\$999,999 **President's Circle** \$250,000-\$499,999 **Borglum Circle** \$100,000-\$249,999 **Freedom Society** \$50,000-\$99,999 **Heritage Society** \$25,000-\$49,999 Independence Society \$10,000-\$24,999 Patriot's Society

\$5,000-\$9,999



Nancy Gowen was the recipient of the 2014 Individual Friend of the Faces Award.



Eric Gardner of KOTA accepts the 2014 Corporate Friend of the Faces
Award for Duhamel Broadcasting.

2014 Friend of the Faces Recipients

At the 2014 Mount Rushmore Society Annual Meeting, Nancy Gowen received a 2014 Individual Friend of the Faces Award for her many years of dedication, leadership and outstanding service to the organization. KOTA Anchor Eric Gardner accepted the 2014 Corporate Friend of the Faces Award for Duhamel Broadcasting and Bill & Judy Duhamel in appreciation for years of promoting Mount Rushmore Society's mission and events.

An Evening with Woodrow Wilson

Raising more than \$28,000, the presidential dinner was a successful evening, thanks to many partners. Below is a list of the businesses and individuals who donated toward the evening in a variety of ways.











Event Partner

Xanterra Parks & Resorts

\$1,000 Event Sponsor

Black Hills Harley Davidson DakotaWest Books

\$500 Event Sponsor

Ketel Thorstenson, LLP Simpsons Printing

Table Wine Sponsor

Black Hills Community Bank Eric Gardner

Media Sponsor

KOTA

Auction Donors

Custer State Park

Affordable Adventures
Arrowhead Country Club
Best Western Ramkota Hotels
Black Hills Aerial Adventures
Black Hills Community Bank & Fire
Station #1
Buffalo Rock Lodge
Crow Peak Brewing Co.

Custer State Park Resort Company

Dakota's Best

Dakotah Steakhouse

Deadwood Mountain Grand

Duhamel Broadcasting

Eric Gardner

First Interstate Bank

Founding Fathers

Great Harvest Bread Company

ISIS Hospitality

KBARS

Andy & Barb Knight

Dale Lamphere

Lt. Col. George Larson

Gene Lebrun

John Lopez

Mark Luken

Mount Rushmore Bookstores

Mount Rushmore Memories

Marilyn Oakes

Don Patnoe/Liberty Jeep Superstore

Peregrine Pointe Bed & Breakfast

Presidential Parking

Grove & Janet Rathbun

Recreation Adventures Company

Reptile Gardens

Marv Rypkema

Schadé Vineyards

Signs Now

Spearfish Canyon Lodge Sports Center

Dave Strain

Sharon Strickland

Touch of Life Massage Therapy &

Wellness Center of Newcastle

West River Monument

Xanterra Parks & Resorts

Zoom Soda and Candy



Copies of the Society's completed audited financial statements are available upon request by calling Executive Director Diana Saathoff at (605) 341-8883.

STATEMENTS OF FINANCIAL POSITION SEPTEMBER 30, 2014 AND 2013

<u>ASSETS</u>		2014		2013
Cash and Cash Equivalents (Note 2)	\$	3,281,125	\$	2,345,983
Current Portion of Pledge Contribution Receivable	-	-	•	5,000
Investments (Note 2)		7,199,399		5,922,091
Inventory		555,959		481,709
Prepaid Expenses		21,058		55,324
Other		28,081		27,046
Total Current Assets		11,085,622		8,837,153
Property and Equipment, Net (Notes 3 and 4)		3,013,537		4,289,816
Other Assets				
Pledge Contribution Recievable, Net of Current Portion		-		10,000
Restricted Deposits (Note 4)		1,012,750		1,204,153
Deferred Financing Costs, Net		13,578		21,186
Total Other Assets		1,026,328		1,235,339
TOTAL ASSETS	\$	15 125 497	\$	14,362,308
TOTAL ASSETS	J	15,125,487	Φ	14,302,308
LIABILITIES AND NET ASSETS				
Current Liabilities				
Accounts Payable and Accrued Expenses	\$	314,739	\$	332,606
Promise to Give to Others (Note 9)		300,000		300,000
Current Portion of Long-Term Debt (Note 4)		861,051		822,395
Total Current Liabilities		1,475,790		1,455,001
Long-Term Debt, Net of Current Portion (Note 4)		592,894		1,455,604
Total Liabilities		2,068,684		2,910,605
Contingency (Note 9)				
Net Assets				
Unrestricted Net Assets				
Undesignated		11,798,495		10,360,536
Board Designated (Note 8)		1,000,000		1,000,000
Total Unrestricted Net Assets		12,798,495		11,360,536
Temporarily Restricted Net Assets (Note 9)		258,308		91,167
Total Net Assets		13,056,803		11,451,703
A Vent 1100 Taybour		10,000,000		11,101,100
TOTAL LIABILITIES AND NET ASSETS	\$	15,125,487	\$	14,362,308

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED SEPTEMBER 30, 2014

	Temporarily				
	<u> </u>	Inrestricted		Restricted	Total
Support and Revenue					
Parking Fees (Note 4)	\$	4,077,163	\$	- 5	\$ 4,077,163
Net Educational and Product Sales (Note 5)		800,600		-	800,600
Net Realized and Unrealized Gain on Investments		425,689		-	425,689
Contributions (Note 9)		74,677		148,728	223,405
Interest Income and Dividends		163,918		-	163,918
Events Revenue		29,039		18,413	47,452
Membership Sales		30,520		-	30,520
Miscellaneous Income		1,683		-	1,683
		5,603,289		167,141	5,770,430
Expenses (Notes 6 and 7)					
Program Expenses:					
Parking (Notes 3, 4, and 10)		2,444,331		-	2,444,331
Program Support and Visitor Parking Facility					
Maintenance for Memorial		939,265		-	939,265
		3,383,596		-	3,383,596
G					
Support Expenses:		216.405			*1 < 10=
Payroll and Related Expenses (Note 11)		316,497		-	316,497
General and Administrative Expenses		318,378		-	318,378
Promotional Expenses		146,859		-	146,859
		781,734		-	781,734
Total Expenses		4,165,330		<u>-</u>	4,165,330
2 om Ampenses		1,100,000			.,100,000
Increase in Net Assets		1,437,959		167,141	1,605,100
Net Assets Beginning of Year		11,360,536		91,167	11,451,703
Net Assets End of Year	\$	12,798,495	\$	258,308	\$ 13,056,803

STATEMENT OF ACTIVITIES COMPARISON FOR THE YEAR ENDED SEPTEMBER 30, 2013

	ī	Inrestricted	,	Temporarily Restricted	Total
Support and Revenue		mestreted		Restricted	Total
Parking Fees (Note 4)	\$	4,237,973	\$	- \$	4,237,973
Educational and Product Sales Net (Note 5)	•	813,953	-	-	813,953
Net Realized and Unrealized Gain on Investments		341,726		-	341,726
Contributions (Note 9)		6,207		47,717	53,924
Interest Income and Dividends		94,009		, -	94,009
Events Revenue		45,453		=	45,453
Membership Sales		52,090		-	52,090
Miscellaneous Income		1,184		-	1,184
		5,592,595		47,717	5,640,312
Expenses (Notes 6 and 7)					
Program Expenses:					
Parking (Notes 3, 4, and 10)		2,514,544		-	2,514,544
Program Support and Visitor Parking Facility					
Maintenance for Memorial		935,517		-	935,517
		3,450,061		-	3,450,061
Support Expenses:					
Payroll and Related Expenses (Note 11)		293,919		-	293,919
General and Administrative Expenses		241,897		-	241,897
Promotional Expenses		66,976		-	66,976
		602,792		-	602,792
Total Expenses		4,052,853		-	4,052,853
Increase in Net Assets		1,539,742		47,717	1,587,459
Net Assets Beginning of Year		9,820,794		43,450	9,864,244
Net Assets End of Year	\$	11,360,536	\$	91,167 \$	11,451,703

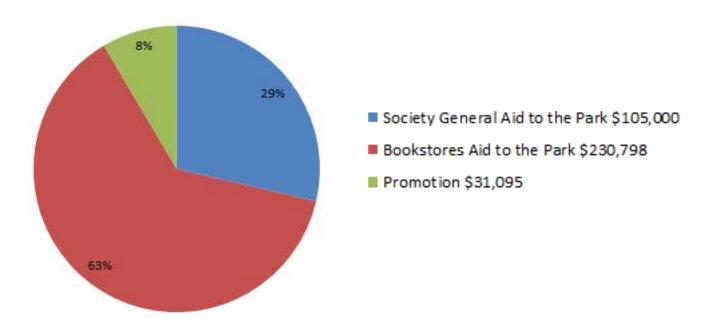
STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED SEPTEMBER 30, 2014 AND 2013

		2014	2013
Cash Flows from Operating Activities	1		
Increase in Net Assets	\$	1,605,100 \$	1,587,459
Adjustments to Reconcile Increase in Net Assets to			
Net Cash Flows Provided by Operating Activities:			
Depreciation		1,353,126	1,320,559
Amortization		9,045	7,608
Net Realized and Unrealized Gain on Investments		(425,689)	(341,726)
Working Capital Changes Increasing (Decreasing) Cash:			, , ,
Pledge Contribution Receivable		15,000	5,000
Inventory		(74,250)	(178,931)
Prepaid Expenses		34,266	(42,939)
Other		(1,035)	(16,242)
Accounts Payable and Accrued Expenses		(17,867)	1,529
Net Cash Flows Provided by Operating Activities		2,497,696	2,342,317
Cash Flows from Investing Activities			
Purchase of Property and Equipment		(78,284)	(262,277)
Purchase of Investments		(3,437,367)	(4,708,926)
Proceeds from Sale of Investments		2,585,748	2,512,271
Net Cash Flows Used in Investing Activities		(929,903)	(2,458,932)
Cash Flows from Financing Activities			
Repayment of Long-Term Debt		(824,054)	(793,298)
Change in Restricted Deposits		191,403	(94,599)
Net Cash Flows Used in Financing Activities		(632,651)	(887,897)
Increase (Decrease) in Cash and Cash Equivalents		935,142	(1,004,512)
Cash and Cash Equivalents Beginning of Year		2,345,983	3,350,495
Cash and Cash Equivalents End of Year	\$	3,281,125 \$	2,345,983
Supplemental Disclosures of Cash Flow Information			
Cash Paid for Interest	\$	84,758 \$	115,344

Mission

The Mount Rushmore Society—through the Mount Rushmore Bookstores, the Mount Rushmore Audio Tour, Mount Rushmore Memories in Hill City, Mount Rushmore Memories Airport Store, the Mount Rushmore Institute and other activities—is dedicated to the preservation, promotion and enhancement of Mount Rushmore National Memorial and the values it represents through a partnership with the National Park Service.

Mount Rushmore Society Contributions Total \$366,893

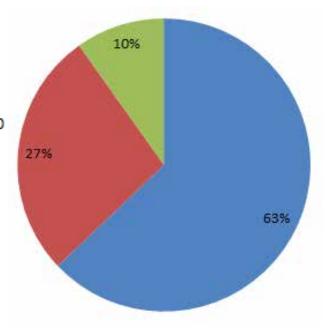


Source of Contributions Total \$366,893



- Mount Rushmore Enhancement Fund \$100,000
- Unrestricted Constributions \$36,095

Note: The Society's \$300,000 promise to give to the Youth Exploration Area is not included in the above graphs. It will be recognized in FY 2015 as the actual check for the donation was received by the National Park Service in October 2014.



Mount Rushmore Society Mount Rushmore Bookstores | Mount Rushmore Memories | Mount Rushmore Institute PO Box 1524 Rapid City, SD 57709

Address Service Requested

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