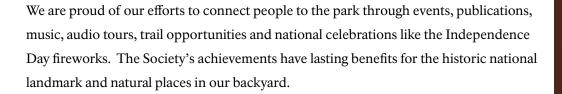


Year in Review

The year, 2008, marked the Mount Rushmore Society's 79th year, and it was a year of continued support for a range of projects that promote resource protection and the visitor experience. Our members and donors played a key role in our mission to preserve, protect, promote and enhance Mount Rushmore. People who love Mount Rushmore continue to care for its future.

Together with our public agency partner, the National Park Service, we form a strong team to ensure this place is enjoyed in the present and preserved for the future.



Through the Mount Rushmore Institute, we inspire dialogues about current issues in a framework of freedom and democracy to engage citizens and future leaders in ways that will produce meaningful change. The Institute provides unique opportunities for locals and visitors to experience the fascinating story and majestic beauty of Mount Rushmore.

We are a dedicated community of members, donors, volunteers, and friends—people who are invested in the future of their park. With your support, we contributed nearly \$600,000 in aid to Mount Rushmore this year. This makes us one of the most consistent, highest performing nonprofit park partners in the nation.

On this 79th year, we wish to express our gratitude to Mount Rushmore's best friends—our members, donors, volunteers, directors, and staff—all of whom give back to the place that has given all of us so much. Every gift, small or large, positively affects the future of Mount Rushmore National Memorial.

Sincerely,
Al Johnson, President

Diana Saathoff, Executive Director



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Mount Rushmore
National Memorial Society



The Mount Rushmore

National Memorial
Society is dedicated to the preservation, promotion and enhancement of
Mount Rushmore National

Memorial and the values it represents through a partnership with the National Park Service.

PO Box 1524 Rapid City, SD 57709

Located at 1750 Eglin St. Rapid City, SD 57703

(605) 341-8883 Fax (605) 341-0433 mrnms@mtrushmore.org www.mountrushmoresociety.com

Connector Trail Grant Match

In partnership with South Dakota Game Fish & Parks and the National Forest Service, the Society gave \$44,000 in matching funds to the South Dakota Department of Transportation for the initial trail study and environmental compliance document underway by Wyss & Associates to construct a connector trail from the Mickelson Trail to Mount Rushmore. The result of the study are four possible routes which will now undergo a public review and environmental assessment.

Tribal Leaders and Elders Summit

The Society provided financial support to the National Park Service to host its first American Indian Elders' Summit in February, 2008. Elders from South Dakota tribes shared with the National Park Service their views and ideas regarding information about their history, culture and language that could be presented at Mount Rushmore. The summit provided an opportunity for elders to discuss what would help the park service develop and present American Indian programs and information to enhance the Mount Rushmore story.

D.A.R.E. Jeep Donation

The Society donated a new 2008 Jeep Rubicon (at a cost of \$32,000) to Mount Rushmore to serve as a support vehicle for the park's D.A.R.E. (Drug Abuse Resistance Education) program. Two D.A.R.E. law enforcement officers at Mount Rushmore will use the new vehicle to travel throughout the local community, as well as western South Dakota, to educate school children on drug and alcohol abuse and self-esteem. Events such as parades, D.A.R.E. graduations and park events will provide opportunities for D.A.R.E. officers to educate the community on the importance of staying drug and alcohol free, as well as avoiding violence.

Independence Day Celebration & Fireworks

The 11th annual Independence Day Celebration and July 3rd fireworks program provided by Zambelli Fireworks Internationale at Mount Rushmore broke all records. The Society contributed more than \$240,000 in cash sponsorships and in-kind donations to make the event possible. More than 30,000 people were on site to view the fireworks live, and 53 million viewers in more than 300 broadcast markets watched the images of the four faces nationwide.

Naturalization Ceremony

The Society provided financial, staff and event support for the Naturalization Ceremony held August 21, 2008, on Mount Rushmore's Grand View Terrace. Thirty-three people from more than 20 different countries were sworn in as new citizens of the United States. Dignitaries from the United States district courts, the Department of Homeland Security and the South Dakota Army National Guard took part in the ceremony and administration of the oath of allegiance and proclamations of citizenship. Representatives from U.S. Senator Tim Johnson's office, U.S. Senator John Thune's office and U.S. Representative Stephanie Herseth Sandlin's office were also present at the ceremony.

Membership We gained 10 new members this year for a total of 321 lifetime supporters.

Tribal Leaders & Elders

Naturalization Ceremony

Presidential Dinner

The sixth annual Presidential Dinner— *An Evening with F.D.R.*— was held on September 27, 2008, at the Carvers Café at the memorial. Franklin Delano Roosevelt was impersonated by John Hamant. It was a successful dinner with a near sell-out attendance that raised more than \$15,000 for the Mount Rushmore Enhancement Fund.

Presidential Parking, Inc.

The Society contracts with Presidential Parking, Inc. to operate the parking concession at Mount Rushmore.

Parking Fee

The annual passenger vehicle fee increased from \$8 to \$10 to offset increased operational costs. This was the first passenger vehicle parking fee increase since 1998 which went into effect Saturday, March 1, 2008. Bus fees remain unchanged. As in the past, the pass is good for unlimited visits for the entire calendar year.

Group Parking

Each year, special car clubs and motorcycle groups utilize the parking structure at Mount Rushmore. In 2008, groups included the Corvettes Rally, the Vintage Tractor Run, the Sturgis Mayor Motorcycle Ride, the Porsche Owners Club , the Model T Car Club, the Model A Car Club and the Black Hills Overdrive.



We are absolutely thrilled the Mount Rushmore Society donated this vehicle to the memorial and the D.A.R.E. program . . . We truly appreciate their generosity and the generosity of all the folks who helped make this happen."

— Superintendent

Gerard Baker

The Mount Rushmore History Association

Mount Rushmore
History Association

5



As a committee of the

Mount Rushmore National

Memorial Society, the

Mount Rushmore History

Association's mission is to

support the educational,

historical and interpretive

activities at Mount

Rushmore National

Memorial.

Retail Outlets:

Visitor Center Bookstore Information Center Bookstore Sculptor's Studio Bookstore Mount Rushmore Audio Tour

13036 Hwy 244 Keystone, SD 57751 1-800-699-3142

(605) 574-3142 Fax (605) 574-3144 mrha_mrha@nps.gov www.mtrushmorebookstore.com

Bookstore Sales

Despite the current downturn in the economy, retail sales were up 1.8% over last year and Audio Tour rental income was up 12.7%. In addition, the History Association's gross profit was up 5.7% over last year. Studies showed that products priced \$9.99 and under and products priced \$100 and over were the biggest sellers. Due to an election year, sales of presidential titles surged. American Indian items and commemorative coin sales remained strong, as did audio visual titles.

Aid-to-the-Park Funds

Through bookstore sales, online sales, a membership program and audio tour outlet, funds are raised for the park's Interpretive Department to educate the public about Mount Rushmore. The Association gave over \$147,000 to the park that was used in the following ways.

- Sculptor-in-Residence Program which provides an artist throughout the summer to demonstrate both clay and stone sculpting for free and to instruct intensive fee-based workshops.
- School bus scholarships which allow children from area schools to attend educational opportunities at the park.
- Oral history and film preservation project funds for the continued protection of the park's curatorial items.
- Avenue of Flags annual flag replacement.
- Junior Ranger badges for the over 20,000 children that participate in the program yearly.
- Foreign language brochure translation/printing support of Mount Rushmore brochures.
- Park newspaper and rack card printing support to provide information for the daily park visitor.
- Publication development costs for the publishing of books and products to be sold at the mountain and throughout the region.
- Interpretive program supplies and funds to support music/cultural demonstrations.

New Publications

The following publications were published in direct partnership with the park service and are now available for sale in the three bookstores, on the website and through wholesale outlets.

Face to Face with Mount Rushmore

by Jean L.S. Patrick/Illustrated by Patrick Faricy/Designed by Amanda Summers/for children 9-12 years old



Do You See Mount Rushmore?

Illustrated by Eileen Hine/touch-n-feel book for toddlers

Gutzon Borglum: His Life & Works

by Robin Borglum Carter/redesigned and reprinted

Mount Rushmore's Hall of Records

by Paul Higbee/redesigned and reprinted

Mount Rushmore Audio Tour: Living Memorial CD

Reorganization

With the move of the History Association's long-time Managing Director Brenda Hill, the committee came under the direct supervision of the Society's Executive Director Diana Saathoff. A Finance Director, Lynn Bauter, was hired to oversee the financial management of the History Association and Society divisions. The History Association's Publications Manager Debbie Ketel became the Publications & Communications Director for both organizations.

Move to Residence Two

In November, 2007, the History Association staff moved their administrative office from the National Park Service Administrative Program Building to an historic building, known as "Residence Two," near the Sculptor's Studio. The park service maintenance crew renovated the unique building which now is home for the Association's Operations Manager, Finance Director and Bookstore Administrative Assistant.

Visitor Center Bookstore Renovations

Cash registers were moved from the middle of the Visitor Center Bookstore to the back corners in the winter, 2008, to allow for more product displays and additional room to conduct sales and serve customers better.

Mount Rushmore Audio Tour

Mount Rushmore Audio Tour Wins National Awards

The Mount Rushmore Audio Tour, which was entirely funded by the Mount Rushmore History Association, was the winner in the Audio Tour Divison during the 2007 Interpretive Media Awards held by the National Association for Interpretation on November 8, 2007, in Wichita, Kansas. Later, in February of 2008, National Park Service Deputy Director Dan Wenk presented the Director's Award for Excellence in Interpretive Media to the Mount Rushmore Audio Tour during the Association of Partners for Public Lands Conference held in Denver.

Rentals

Rentals were up 12.7% over last year, with over 15,000 people taking part in the audio tour during the 2007-2008 year. This included 27 contracted group tours which were direct result of increased marketing campaigns.



Maintenance Supervisor Membership Al Sage outside the History increased by Association's new office 22.4% for a total of more than 3,000 annual members and a 12% renewal rate. Sculptor-in-Residence

Celebrating the Director's

Award for the Audio Tour

The History Association's increased marketing efforts included ads in nationwide magazines, attendance at national conferences and continual membership outreach to maintain online sales, increase audio tour sales and increase wholesale sales by 46%.

The Mount Rushmore Institute

Mount Rushmore
Institute

7



The Mount Rushmore
Institute provides an
environment of learning
and dialogue, inspired
by Mount Rushmore,
to advance the cause
of freedom and
the principles of
democracy.



Held in October, 2007, at Mount Rushmore, this two-day event on understanding Middle East conflicts encouraged interaction among a diverse group of scholars, analysts, activists, educators and interested citizens in a non-partisan effort to better understand America's policy options in the Middle East.

Sessions included presentations by expert panelists and dialogue with participants. Some of the experts included General Gilady, a leading Israeli military, security and peace strategist; Ambassador Kurtzer, former U.S. Ambassador to Egypt and Israel; Mr. Malley, former senior advisor to President Clinton on the Middle East; and Ms. Matta, a former legal and policy advisor to the Palestinian Authority.

More than 150 military, students and citizens attended this forum to increase understanding of a complex issue.

Preserving Civil Liberties in a Time of Global Terrorism

Held May 15-16, 2008, at Mount Rushmore, this event was co-sponsored with the American College of Trial Lawyers (ACTL). The forum was part of an

ACTL regional meeting consisting of approximately 4,000 lawyers nationwide, including 18 lawyers in South Dakota. ACTL membership is only by invitation and consists of experienced trial lawyers.

Comments From Past Institute Attendees:

"Never having been to Mount, Rushmore before, it was a fruit great experience for me."

"I thoroughly enjoyed the park ranger tour, speech and their sincerity, about the park."

"This is actually an *excellent facility* and I imagine we will hear a great deal in the future about the Mount Rushmore *Institute* and the *programs* presented there."



PO Box 1524 Rapid City, SD 57709

Located at 1750 Eglin St. Rapid City, SD 57703

(605) 341-8883 Fax (605) 341-0433 mrnms@mtrushmore.org www.mtrushmoreinstitute.com

Mount Rushmore Society

Judy Allen Glenn Barber

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Eddie Clay

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Judy Olson Duhamel

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Tom Griffith

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Leroy Ketel, Treasurer

Andy Knight

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Phil Lampert

Gene Lebrun, Vice President

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Jim Nelson

Marilyn Owen

Dr. Paul Reinke

Ruth Samuelsen, Secretary

Debi Shelton

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Fred Whiting



Estes Park Board

Retreat

The National Park Service Management Team consists of Superintendent Gerard Baker, Chief of Facilities & **Operations** Duane Bubac, Chief of Business Services Julie Gregg, Chief of

History Association Chair Marilyn Owen dedicating the History

Board members attend the

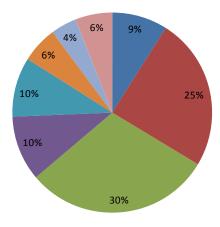
July 3rd event

Association's new building

Resource Management Bruce Weisman, Safety and Occupational Health Manager Paul Hammett, Chief of Resource Management Bruce Weisman and Acting Chief of Interpretation Blaine Kortemeyer.

Financials

Contributions to Mount Rushmore: \$597,323

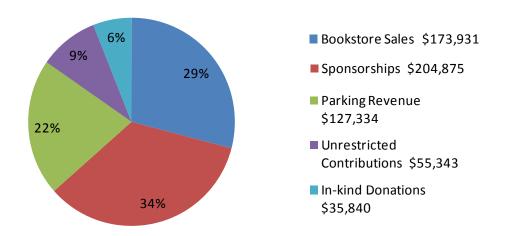


- Society General Aid to the Park \$53,738
- History Association Aid to the Park \$147,116
- Independence Day Support \$180,443
- Special Event Support \$62,751
- Promotion \$57,435
- History Association Visitor Center Staffing \$35,000
- Society Event Staffing \$25,000
- In-Kind Donations \$35,840

Copies of the Society's complete audited financial statements are available upon request by calling Executive Director Diana Saathoff at (605) 341-8883.

STATEMENTS OF FINANCIAL POSITION				
SEPTEMBER 30, 2008 AND 2007				
ASSETS		2008		2007
Cash and Cash Equivalents	s	3,883,581	5	2,578,330
Investments (Notes 2 and 8)		1,647,740		1,831,649
Inventory		255,112		233,983
Other		16,913		7,046
Total Current Assets		5,803,346		4,651,008
Property and Equipment, Net (Note 3)		12,057,572		12,571,785
Other Assets				
Deferred Financing Costs, Net		34,882		37,426
Total Assets	5	17,895,800	s	17,260,219
LIABILITIES AND NET ASSETS				
Current Linbilities				
Accounts Payable and Accrued Expenses	5	283,422		313,855
Current Portion Long-Term Debt (Note 4)	*	435,522		406,006
Total Current Liabilities		718,944		719,861
Total Current Currents		710,744		717,001
Long-Term Debt (Note 4)		8,749,485		9,185,007
Contingencies (Notes 8, 9, and 10)				
Not Assets				
Unrestricted Net Assets				
Undesignated		6,409,631		6,228,702
Board Designated (Note 8)		2,017,740		1,126,649
		8,427,371		7,355,351
		CONTRACTOR OF	1	17,260,219

Source of Funds for Contributions to Mount Rushmore: \$597,323



MOUNT RUSHMORE NATIONAL MEMORIAL SOCIETY STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED SEPTEMBER 30, 2008 AND 2007 2008 2007 UNRESTRICTED NET ASSETS Support and Revenue 3,387,702 \$ 2.856.985 Parking Fees Educational and Product Sales -- Net (Note 5) 622,963 597,835 243,498 230,985 Unrestricted Support Interest Incom 136,897 162,054 Net Unrealized Gain (Loss) on Investments (132,447)60,314 105,490 73,778 Other 4,332,391 4.013,663 Expenses (Note 7) Program Expenses: 1,971,220 2,168,846 Parking Maintenance and Interpretation of Memorial Facilities 549,951 566,057 2.521.171 2,734,903 Support Expenses: 234,007 241.574 Payroll and Related Expenses 349,099 267,494 Promotional Expenses General and Administrative Expenses 156,094 148,687 739,200 657,755 3,260,371 3,392,658 Total Expenses 1,072,020 621,005 Increase in Net Assets Net Assets - Beginning of Year 7,355,351 6,734,346 Net Assets - End of Year 8,427,371 S 7,355,351

George Washington Level (\$10,000+) First Western Bank

Fireworks Sponsors

First Western Bank Mount Rushmore Society South Dakota State Tourism Department Xanterra

Thomas Jefferson Level (\$5,000+)

Stan Adelstein/NWE Management Company Black Hills Corporation Black Hills FOX/KEVN Black Hills, Badlands & Lakes Association

Coca Cola Bottling of the Black Hills Magic 93.9 FM

Rapid City Convention & Visitors Bureau Walmart Stores (Rapid City & Spearfish)

Abraham Lincoln Level (\$2,500+)

1880 Train - Black Hills Central Railroad Black Hills Federal Credit Union Isis Hospitality LLC Mount Rushmore History Association Palmer Gulch KOA Qwest Ramkota Hotel of Rapid City Rapid City Journal Rapid City Regional Hospital Foundation

Theodore Roosevelt Level (\$1,000+)

BankWest Inc.
Bear Country USA
Black Hills Association of Realtors
Colonial House
Custer State Park
Custer State Park Resorts
Dean Kurtz Construction
Golden West Telecommunications
Great Western Bank

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Ketel Thorstenson LLP
Liberty Jeep Superstores
Mount Rushmore White House Resort
Rapid City Regional Health
RE/SPEC Inc.
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Stockmens Financial Corp
TDG Communications

Friends of the Fireworks Level (\$250+)

Assurant
Glenn & Ardie Barber
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Black Hills Executive Lodging
Elma Burke
Dave Davis American Family Insurance
Robert & Sharon Dominicak
Dr. Paul Reinke, DDS
William Frasier

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John Pestrichelli Prairie Berry Winery

President's Slide/Rushmore Tramway

Reptile Gardens Roosevelt Inn

Rushmore Photo & Gifts, Inc.

Suzanne Siegel

South Dakota - Dakota Roots Team Jorissen & Vetula Nancy West River Electric Association Western Communications Inc.

Western Dakota Insurors

Tuf Sponsors

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John Brewer

Cathi Christopherson

Robin Borglum Carter

Eddie & Clara Clay

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Carolyn Finley

Sondra Giacometto

Dr. Sid Goss

Dr. Richard & Nancy Gowen

LaVonne Graese

Iohn & Sena Hauer

James & Elizabeth Huff

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James & Yvonne Kuehn

James & Gloria Nelson

David Owen

Marilyn Owen

Rod Pappel

Dr. Paul & Ingrid Reinke

Mary Ann Riordan

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Ron & Priscilla Schmidt

Hani Shafai

Jerry Shoener

Kay Trucano

Richard Wahlstrom

Fred Whiting

Dinner Sponsors

An Evening with F.D.R.

Xanterra Parks & Resorts Presidential Parking, Inc. Canyon Lake Liquor LTD

Many thanks go out to the individuals and sponsors who have given so much to support our programs!





Our unique team has a variety of expertises . . . from retail and publishing ... to finance and fund raising . . . from marketing and strategic planning ... to management and parking cars! Working together, we help educate visitors about Mount Rushmore. We also help promote South Dakota's most loved national park!



Executive Director Diana Saathoff



Development Director Mary Larkin



Publications & Communications Director Debbie Ketel



Administrative Assistant Pam Wright



Bookstore **Operations** Manager Megan Matzen



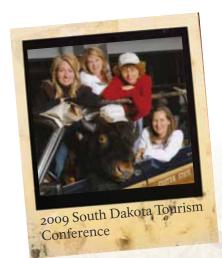
Finance Director Lynn Bauter



Bookstore Administrative Assistant Donna Farnsworth



Presidential Parking Sub-contractor Bob Mudlin, President



Bookstore Inventory Manager Mary Bentley